Personal experience of active participation by non-operators

**Operational Experience**
- Well testing operations
  - Onshore & offshore
  - Exploration & development
  - As operator had direct input from non-operators
  - As non-operator provided direct input to operators
- Offshore Gulf of Mexico: completions
  - As operator had direct input from non-operators

**Strategic partnering studies for operators in deepwater GoM**
- Pre-exploration
  - “capturing” non-operators with HPHT expertise
- Exploration
  - Rig strategy: long-term lease or access via non-operator
- E&P
  - Go-alone or regional cooperation
- Revitalization
  - New concept exploration with non-operators