

Fred Quivik, Ph.D.: Bases for Opinion I

- 1. To manage its global operations, BP has divided its global enterprise into three business segments: upstream, downstream, and alternative energy.**
- 2. The delegations of authority and direction in BP's organizational structure for managing operations function without regard to the numerous subsidiary corporations that BP owns throughout the world, including BPXP.**
- 3. The BP p.l.c. board of directors has provided oversight of BP's operations throughout the world, including at the Macondo well and of BP's response to the blowout.**
- 4. BP has developed centralized common processes, management, and financial systems that apply to the entire BP Group, including in the Gulf of Mexico.**