

**From:** Austin, Meredith CAPT  
**Sent:** Monday, July 26, 2010 9:43:48 PM  
**To:** D08-DG-MC252-ALL HOUMA  
**Subject:** Assumption of Coast Guard Incident Commander for Houma, LA

Good evening all,

I have assumed the CG Incident Commander and Federal On-Scene Coordinator's Representative position for the Houma Incident Command Post effective 26 July 2010. Previously, I served as CAPT Laferriere's Deputy IC since 25 May. I am honored to serve with all of you as we move into this very critical period of this response.

I ask that all of you keep each other safe as we work together to respond this incident in a professional, efficient and effective manner, keeping foremost in our minds that this is a fight to save a way of life for the people of Louisiana.

We are working under the scrutiny of the entire nation in some very physically, mentally and at times emotionally difficult circumstances. I am very proud of the way you have risen to the occasion.

It is my goal to ensure transparency and clarity of purpose. Should you ever have any questions, please be sure to ask for clarification from your supervisors, who in turn should do the same. As I walk through the various work locations, please feel free to stop and ask me as well.

Thanks again for all that you do.

CAPT Meredith Austin  
Incident Commander, ICP Houma, LA  
Deepwater Horizon Response

[REDACTED]

-----Original Message-----

From: Starnes, Michael LT  
Sent: Monday, July 26, 2010 6:55 PM  
To: Austin, Meredith CAPT  
Subject: Group email string

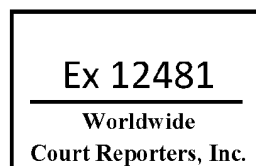
D08-DG-MC252-ALL HOUMA

V/R,

LT Michael T. Starnes, USCG

Deepwater Horizon MC252  
ICP Houma  
Aide to CAPT Meredith Austin  
Incident Commander

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