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Exhibit No. _____
Worldwide Court
Reporters, Inc.

From: Yilmaz, Barbara
Sent: Tue Jan 22 14:36:22 2008
To: Shaw, Neil; Lacy, Kevin
Subject: RE: DAWFC on Marianas
Importance: Normal

Neil

I talked with Starlee Waligura today about AGI prep for Thursday call with Jon Marshall of TO. Starlee and Mark are in Egypt. By way of message, Mark's concern is that AGI focus as much on the HiPo for the riser inserts as much as the DAFWC on the Marianas. Most disturbing is that we had this issue on the Enterprise and did not translate lessons or procedures to the Marianas.

I indicated to Starlee that I expected that you would fully brief AGI on all the performance issues associated with the Marianas including the HiPo.

Let me know if I can help in any way.

Regards,

Barbara

From: Shaw, Neil
Sent: Tuesday, January 22, 2008 7:32 AM
To: Lacy, Kevin
Cc: Yilmaz, Barbara; Thierens, Harry H
Subject: RE: DAWFC on Marianas

Kevin,

Couple of points:

1. I will leave to the function (Barbara) to sort out the segment level relationship mapping between AGI / MRB and the contractors.
2. Given the breakdown in safety and operational performance we have seen on the Marianas in recent weeks, we need to act. I agree that we need to put in place a plan that is owned by both BP and TO but now is not the time for working the 'perfect plan'. Clearly there is a balance to be struck and I would like to hear your and Harry's judgement on what we can do here. A plan for a plan would be a good first step which we could communicate upwards; I will be seeing AGI on Thursday.
3. On investigation leads, I see we need to stick with the protocol that we have a BP lead but we also need an active lead from the contractor; we cannot 'leave' the contractors to do the investigation. Important that we lead from the front on this and that we have quality investigations that get to the root cause. I look at the quality reviews recently done by Hohle and Spaguc and would be concerned that contractors alone would not get to the root causes. So, for Thursday this week (and my discussion with AGI), I would like a plan for a plan and key messages for AGI for when he talks to Marshall.

Thanks

Neil

From: Lacy, Kevin
Sent: 18 January 2008 17:37
To: Shaw, Neil
Cc: Yilmaz, Barbara; Thierens, Harry H
Subject: RE: DAWFC on Marianas

Neil,

Harry and I will develop any needed material but will need to know deadlines and audience to do a good job.

I mentioned to Barbara at lunch a couple of things we should consider:

We certainly cannot tell AGI who he should meet with but I would suggest getting Mark Bly connected to Marshall as soon as possible. In the future Mark and Marshall should meet should we suffer a DAFWC. It is good practice

and industry norm to have someone at AGI's level deal with the TO Chairman Bob Long and also to deal with serious issues that have failed to be resolved from efforts below them. This would be consistent with Mark's role as executive sponsor of the DW rig sector and the right point to point contact in a BP/TO relationship map.

As we have never enacted the rig strategy governance nor has the relationship mapping been completed I suggest we do that next week so that one to one contacts be clear. I can arrange to have the senior VP for TO GoM meet with you as early as Wed if you wish to discuss or reinforce any positions. His name is Rob Saltiel.

We had already planned both a GoM and a global performance review with TO next week to jumpstart HSE and operational improvement efforts by TO primarily with the former GSF rigs - these were planned before the recent Marianas incidents. It would be great to have time to do those before we have to produce an improvement plan.

Finally I really would like to push the lead investigation responsibility to our drilling contractors. There are number of reasons for this and it more the norm for the safest operators than our practice. I would suggest we also discuss the appropriate timelines for a thorough investigation and reporting upwards - I do have some concern that an appropriate response plan (one the contractor will implement) can be developed in less than two weeks. I will discuss further with Curtis Jackson next week and insure we can make joint recommendations to you at the LT meeting.

Clearly there are valid concerns about the Marianas and the impact of the TO/GSF merger. I want to get to them in a effective sustainable way.

Kevin

From: Shaw, Neil

Sent: Friday, January 18, 2008 3:37 PM

To: Birrell, Gordon Y

Cc: Waigura, Starlee R; Reiter, Doris; Lacy, Kevin; Thierens, Harry H

Subject: DAWFC on Marianas

Gordon,

As requested, attached is the draft investigation report for the DAWFC on the Marianas rig last weekend. I understand Andy wanted to have an update on this ahead of the GORC next week.

The report was only completed at midday and I had an initial review with John Sprague the investigation leader during the lunch break of the OMS Executive meeting today. The report reads pretty well so I have attached the draft report.

We will be having a fuller review at our SPU LT on Wednesday to make sure we have captured the root causes and we have the right forward plan.

Andy offered to talk to John Marshall from Transocean about this incident. We will pull together a brief set of key messages around Transocean safety performance and our ideas of establishing a safety improvement plan for the Marianas given recent incidents.

Regards

Neil

<< File: Marianas Foot Injury DAFW Rev 3.ZIP >>