From: Lacy, Kevin
Sent: Tue Jul 17 21:58:16 2007
To: Little, Ian
Subject: RE: Update on TO performance
Importance: Normal

Much appreciated

From: Little, Ian

Sent: Tuesday, July 17, 2007 4:37 PM

To: Lacy, Kevin

Cc: Thierens, Harry H; Leary, Michael J; Guerre, Kevin R

Subject: FW: Update on TO performance

Kevin, very positive feedback below from the Horizon team and performance overall has been outstanding. Just one thing to be aware of - although the team did not want to raise it as a concern at this time - we have had to pull the BOP's recently, and for the second time in the space of 8 months, due to a pipe ram pressure test failure. Transocean are currently focused on trying to understand the root cause, but we do not have any answers yet. I would like to ensure that TO continue to focus on this and help us find an answer. The contract calls for BP to pay for one BOP pull per well, we certainly do not want to be doing this on every well. It should be noted that prior to this last 8 months the rig had not had to pull the stack for the previous 5 years, I am told.

Thanks, Ian.

From: Sims, David C

Sent: Tuesday, July 17, 2007 2:53 PM

To: Little, Ian

Subject: RE: Update on TO performance

Transocean Horizon performance remains excellent with the current well, Cortez Bank, drilling at P10 performance. Previous two wells, Isabela and Big Kahuna, were top quartile performance amongst all GOM competition. Safety performance remains good and slightly improving having had only one recordable hand injury this year. Environmental incidents have been small volumes and only one spill of 10 gals of SBM to the sea. Passed recent Marine Assurance Audit and FMEA handily with few significant findings, all of which have been cleared up. No loss of station keeping incidents. Culture on the Horizon is proactive, no victims, do it safely and efficiently, recover quickly, watch out for each other. Excellent reporting, investigation, learning culture in place. Transocean rig leadership is very competent and has the same goals as BP - drill safely and efficiently.

David Sims
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From: Little, Ian

Sent: Tuesday, July 17, 2007 8:49 AM

7100
Exhibit No. ____
Worldwide Court Reporters, Inc.

To: Sims, David C

Subject: FW: Update on TO performance

Importance: High

David, can you send me an update on Transocean and Horizon feedback for senior leadership meeting.
Thanks, Ian.

From: Lacy, Kevin

Sent: Tuesday, July 17, 2007 6:46 AM

To: Guerre, Kevin R; Leary, Michael J; Little, Ian

Cc: Thierens, Harry H

Subject: Update on TO performance

Importance: High

Mick, Ian and Kevin
In the near future we (Mark Bly and the D&C LT) will be meeting with TO and GSF senior management in a series of meetings culminating in the GBR's in late August.
Initially Mark Bly will meet their Sr Mgt for dinner on July 31st and Aug 1.
Can you have your guys update their performance views and flag any significant issues - we did this recently for TO but not GSF. I am attaching the notes about TO for reference and update. I have not seen any templates being used for the SPU reviews so if you have those they would be adequate if they are reasonably up to date.
After these sets of meetings we will be revising the data collection for KPI's and look for your suggestions on what is working and what is not in the performance reviews at all levels. The contractors views are we collect more data and get less from it than others plus we don't look at everything we should - as I have not seen everything we ask for from the drilling contractors I will hold judgement but I can say I would agree with that view on the well services side.
I need the updates by end of the week if possible as Mark needs it one week ahead of his meeting - in the future we will find a way to use our normal reporting and processes to keep this current.
Kevin
<< Message: RE: Action: Transocean Performance/Relationship Input >> << Message: RE: Action: Transocean Performance/Relationship Input >> << Message: RE: Action: Transocean Performance/Relationship Input >> << Message: Emailing: 2H06ReviewSummary.ppt >>