

# What Bea Told BP Management

**WARNING**

**You still don't get it.** You have not implemented my recommendations. Process safety is deadly serious, and you've turned it into a traveling roadshow.

**WARNING**

Look for problems

**WARNING**

Understand risk and stay vigilant

**WARNING**

Senior management must have command and control of process safety management

**WARNING**

Experience matters

**WARNING**

Don't blame the workers

**WARNING**

Investigate management

**WARNING**

Culture is key

**WARNING**

Reward the right decisions

2001

2002

2003

2005

2007