

# What Bea Told BP Management

## WARNING

Look for problems

## WARNING

Understand risk  
vigilant

Senior m  
have cor  
of process safety  
management

## WARNING

Experience matters

## WARNING

Investigate management

## WARNING

Culture is key

## WARNING

**Reward the right decisions.** Incentives for major accident prevention must be put on equal footing with incentives for profitability. Otherwise, people will choose profits over safety.

2001

2002

2003

2005